



**FY22 Results Investor Presentation** 



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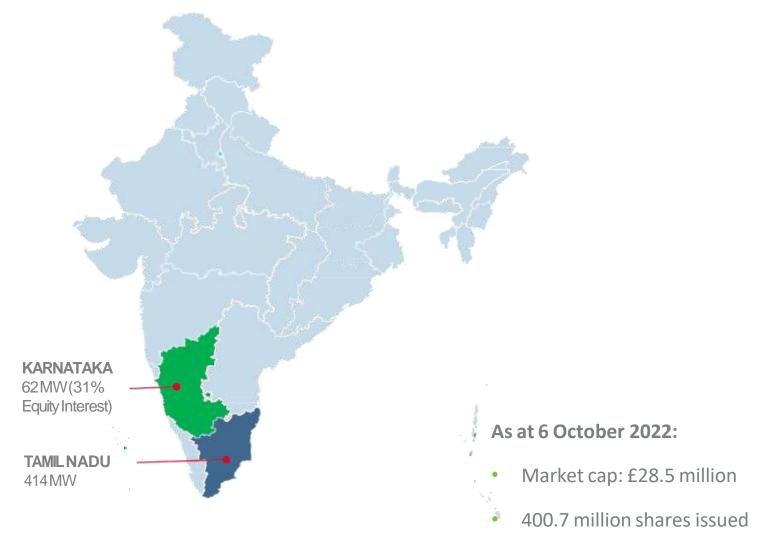
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# A DEVELOPER AND OPERATOR OF POWER PLANTS





### **CONSISTENT DELIVERY ON POTENTIAL**



#### 01. STRONG EXISTING ASSETS BASE

• 414MW thermal

#### 02. WELL POSITIONED

- Strong electricity demand in India
- Although there is YoY increase in per capita consumption of electricity in India, still very low compared with developed countries.
- YoY increase in demand in line with GDP growth

#### 04. POTENTIAL

- Track record of dividends from FY17 to FY19.
- Dividend policy will be revisited by the Board after situation normalises.
- Potential for further ESG focused growth
- Strong EBITDA and profitability margins despite spike in coal prices

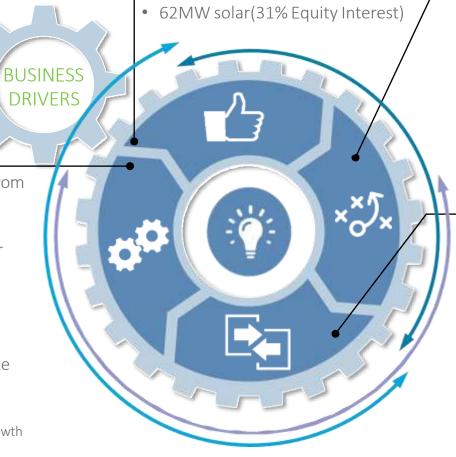
Starting position

Delivery and stable growth

Moving forward

#### 03. DECREASING DEBT PROFILE

- Decreasing gross debt to £43.3m in FY22 from £46.6m FY21 and £56.8m FY20,
- Net Debt decreased to £6.9m in FY22 from £16.2m FY21 and £53.4 m FY20
- Chennai plant to be debt free in June 2024.
- Gearing ratio is 3.9%, one of the lowest in the industry
- 0.32x Net Debt/Adjusted EBITDA



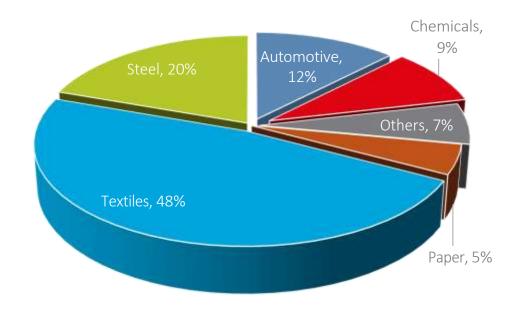
#### A DIVERSE INDUSTRIAL CAPTIVE POWER SHAREHOLDERS



#### Pioneer in Group captive model

- Captive power shareholders are from different sectors like textile, automotive, paper, chemical/petrochemical, foundry and steel.
- Robust tariffs as majority of generation is sold directly to Industries.
- Multi-year sales contracts
- Improved cash cycle
- One of the largest group captive players in India

#### Customer Split based on Quantum

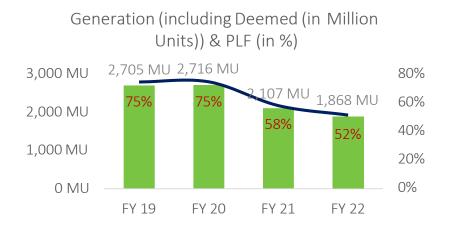


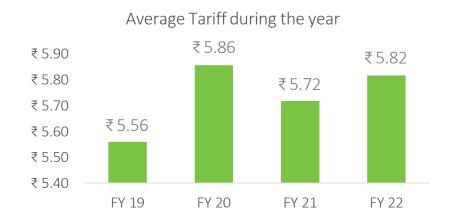




#### Generation impacted by

- Increase in coal prices due to the ongoing war between Russia and Ukraine
- No tariff hike by State Utility during the year a key determinant to OPG's CPP tariff





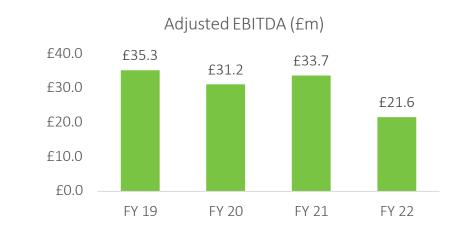
- Average Tariff improved in FY 22 due to pass through of high fuel costs
- Average Tariff continue to improve due to state mandated pass through of high coal costs to government customer.





- Revenue decreased due to decrease in generation
- Revenue will continue to be impacted by high coal prices.

- Adjusted EBITDA declined in real terms but increased in as a percentage of revenue.
- Testimony to the success of cost control measures adopted by the company.





- Profit before taxes, decreased to £13m due to lower generation and higher input costs.
- The fall was cushioned by lower finance costs in FY22 as compared to previous years.
- Remained mostly in line with FY19 and FY20 numbers



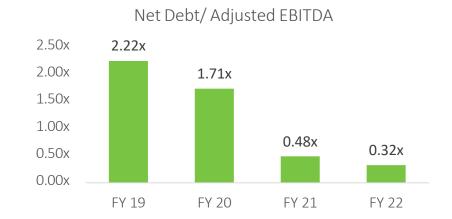






- Gross debt continued to decrease due to continued debt servicing.
- Slated to decrease further and the plant will be debt free by June 2024.
- Deleveraging is a key goal of the company

- Net debt to Adjusted EBITDA remains at comfortable levels.
- Company continues to preserve cash in uncertain times and scout for new opportunities.



# **EXTRACT FROM THE SECOND ESG REPORT**



#### SUSTAINABILITY PILLARS

Production efficiency directly translates into optimization of resources and maximizing financial capital value

#### GROWTH



- Optimal resource use
- Maintaining technological leadership
- For thermal power, weight of Coal to kllo-Watt/hour (kg/kWh)
- For solar, efficiency of solar panels.

Sustainable Power Generation through a mix of thermal and renewable generation

#### SUSTAINABLE



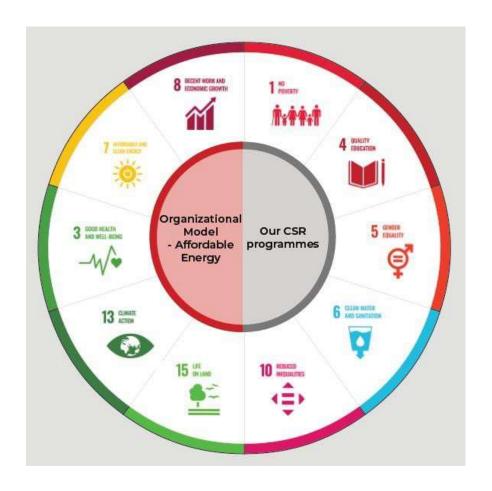
- Power generation with a mix of thermal and renewable generation capacity
- Providing reliable power to captive users and state utilities
- Compliance with emission standards
- Optimal auxiliary power consumption
- Zero Llquid
   Discharge plant
- Low water consumption per unit of electricity generation

Responsibility towards all stakeholders

#### RESPONSIBLE GROWTH



- Consultations and collaborations with stakeholders
- Developing human resource through training and skill development
- Inclusive work environment
- Commitment to Zero Harm-maintaining health and safety within and around our power units.
- Community service
- Inculcating values of Sustainability in staff and workers



# **KEY PERFORMANCE HIGHLIGHTS**

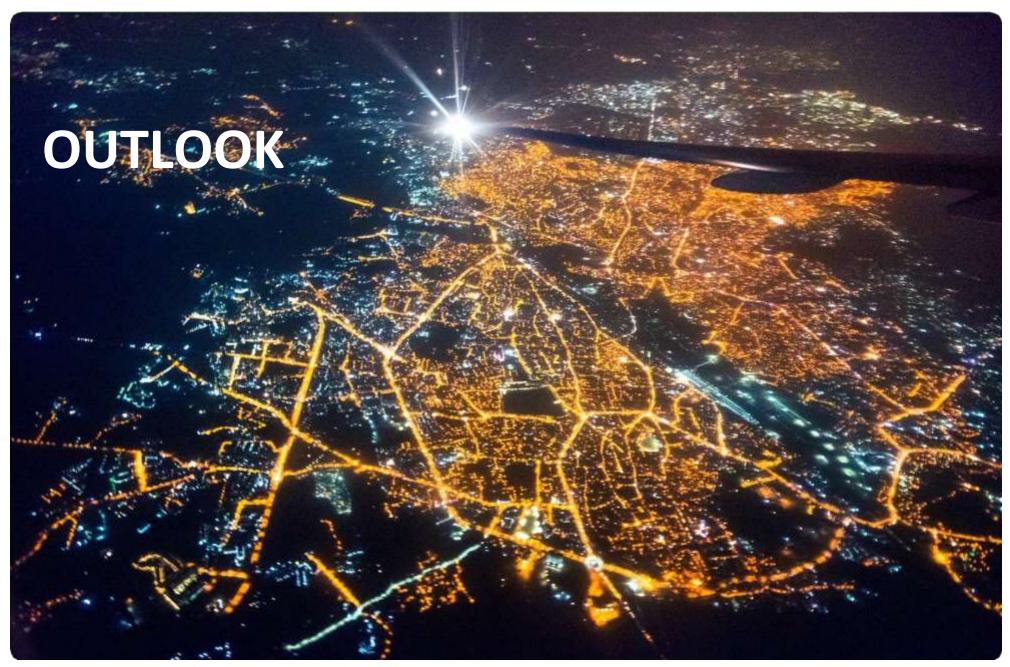


	Highlights			Comm	Common Size Analysis		
	FY 20	FY 21	FY 22	FY 20	FY 21	FY 22	
Revenue	£154.0m	£93.8m	£80.1m	100.0%	100.0%	100.0%	
Adjusted EBITDA	£31.2m	£33.7m	£21.6m	20.2%	36.0%	27.0%	
Net Finance Costs	(£9.5m)	(£5.9m)	(£3.1m)	-6.2%	-6.3%	-3.8%	
Profit before Tax	£14.5m	£21.6m	£13.0m	9.4%	23.0%	16.2%	
Tax expense	(£4.3m)	(£8.4m)	(£4.1m)	-2.8%	-9.0%	-5.1%	
Profit from continued operations	£10.2m	£13.1m	£8.9m	6.6%	14.0%	11.1%	
Profit/(Loss) from discontinued operations	(£2.1m)	£1.0m	(£2.9m)	-1.4%	1.1%	-3.7%	
Profit for the year	£8.0m	£14.1m	£6.0m	5.2%	15.0%	7.5%	
EPS from Continuing Operations (pence per share)	2.6p	3.3p	2.2p				
Cash flow from operations	£30.6m	£40.2m	£16.3m				
Net Debt	£53.4m	£16.2m	£6.9m				
Net Debt/Adjusted EBITDA	1.7x	0.5x	0.3x				

### **FY22 DEVELOPMENTS AND HIGHLIGHTS**



- FY22 revenue decreased by 14.66 per cent to £80.1 million from £93.8 million in FY21 primarily due to Covid-19 related disruptions and increased coal prices in second half of FY22 due to ongoing global conflict.
- Total generation (including deemed) in FY22 was nearly 1.9 billion kWh, 11.0 per cent lower than last year's generation of nearly 2.1 billion kWh.
- Adjusted EBITDA of £21.6 million (27.0 per cent margin) as compared with £33.7 million (36.0 per cent margin) in FY21.
- Profit before tax from continued operations was £13.0 million as compared to £21.6 million in FY21.
- Basic earnings per share 1.5 pence in FY22 as compared to 3.5 pence in FY21.
- Net debt reduced from £16.24 million in FY21 to £6.9 million in FY22.



# **INTERNATIONAL COAL PRICE TREND**









# **OUR PRIORITIES**

Areas	Plan	Actions during the year			
Cash flows	<ul> <li>Maximise cashflows from existing assets</li> </ul>	<ul> <li>PLF &amp; generation continue to be impacted.</li> <li>Increase in Unit Tariff due to pass through of coal costs has led to TANGEDCO emerging as the key customer.</li> <li>Coal prices and freight are expected to remain higher</li> </ul>			
Safety & Environment Performance	<ul> <li>Maintain internal standards -         exceeding regulatory norms.</li> <li>Continued improvement in Total         Reported Injury Rate</li> </ul>	<ul> <li>Exceeding in most parameters</li> <li>Near Zero TRIR</li> <li>ESG focused strategy</li> </ul>			
Sustainable & Deleveraged	<ul> <li>Consistent repayment of debt</li> <li>Maintain discipline and position for robust growth opportunities</li> </ul>	<ul> <li>Continue deleveraging strategy in line with debt repayment schedule</li> <li>Conserve cash for repayment of debt and growth ESG focused projects</li> <li>Revisit dividend policy when situation with coal &amp; freight prices normalises</li> </ul>			



### **ECONOMIC AND SECTOR UPDATE**



#### **ECONOMY**

- India's GDP has increased by CAGR of 3.7% over the past 5 years. The growth was severely impacted in FY20 and FY21 due to the Covid-19 induced lockdown. In FY 23, the Indian economy can grow by up to 7 per cent primarily driven by better agriculture production and a revitalised rural economy.
- The global economic crisis which was caused by Covid 19, was further compounded by the ongoing Russia-Ukraine war,
- The government's capital spending is increasing while the revenue expenditure is on a decreasing trend.
- Gross tax collection has improved totaling to INR 27.07 lakh crore (US\$356.82 billion) in FY21–22, surpassing the government's revised target by a substantial margin. Improved economic activity and better compliance efforts in taxation have further aided in better revenues.
- The Benchmark interest rate is now hiked to a 3-year high at 5.90 per cent\*
- The Indian Rupee has touched a record low of 81.86 to a dollar and so far has depreciated by nearly 9.4 per cent against the US Dollar this year..

#### POWER SECTOR

- India is the third largest producer and consumer of electricity in the world behind China and the US with generation of 1,484 billion units (BU) (FY21: 1,382 BU).
- The over 7% increase in generation was on account of recommencing of the economic activity post the covid lockdowns.
- The Central Government has used the Emergency clause to allow the cost of imported coal as a pass-through until December'22. This will allow OPG to earn additional revenue on power sales to TANGEDCO.
- Despite India's commitment at the UN Climate Change Conference in Glasgow (COP26), coal will remain a significant fuel source in the country's quest to provide power to all citizens.

## **KEY DRIVERS FOR POWER DEMAND**

